

# Community Risk Register Bromley Borough

**MARCH 2019** 

Contact for further details:

Emergency Planning Team,
London Borough of Bromley
emergency.planning@bromley.gov.uk

Section	Contents	Page
1	Bromley Borough Resilience Forum	3
2	Introduction and Background	4
3	Borough Profile	5
4	Borough Risk Matrix summary	8
5	Understanding The Risk Register	9
6	The cycle of review and update of the Risk Register	10
7	Borough Risk Register Industrial and Environmental Pollution Incidents Transport Incidents Severe Weather and Flooding Structural Incidents Human Health Incidents Animal Health Incidents Industrial Action Incidents affecting infrastructure	11 19 23 29 32 34 35 38

Appe	ndices	
1	Likelihood and Impact Scoring Scales	41
2	Risk Rating Definitions	44

# 1. Bromley Borough Emergency Planning Group Membership And distribution list

	Agency
	Category 1 Responders
1	London Borough Bromley (Emergency Planning and Public Health)
2	Metropolitan Police Service and British Transport Police
3	London Fire Brigade
4	London Ambulance Service
5	Public Health England
6	NHS England (London)
	Other Local Representatives
7	London Fire Brigade EP
8	British Red Cross
9	Biggin Hill Airport Fire Service
10	Clinical Commissioning Group
11	Faith Rep
12	Oxleas NHS
13	Environment Agency
14	Bethlem Royal Hospital
15	Princess Royal University Hospital
16	London Resilience Team
17	INTU Shopping Centre
18	British Red Cross
19	Community Links Bromley

## 2 Introduction and Background

The Civil Contingencies Act 2004 ('The Act') places a legal duty on Category 1 responders to assess the risk of an emergency occurring and publish a Community Risk Register. Section 2, sub-section 1 of the Act requires Category 1 responders '... from time to time assess the risk of an emergency occurring ...' and '... from time to time assess the risk of an emergency making it necessary or expedient for the person or body to perform any of its functions'. This should be linked to individual Category 1 responders' processes of adding to (or modifying) their own individual plans.

Further details on the risk assessment duty can be found within Chapter 4 of the *Emergency Preparedness* guidance document which has been published by HM Government.

This document is the first step in the emergency planning and business continuity cycle in order to identify the risks applicable to the Borough and then plan according to the priorities identified. The process used locally to assess the risk of an emergency is based on National and London guidance which is consistent with the major risk management standards. The Bromley Borough Resilience Forum coordinates the process and agrees the assessments contained within this document using local knowledge and experience which is informed by National and London risk advice and guidance.

## 3 Borough Profile

The London Borough of Bromley is part of the South East London Resilience Forum and comprises the Boroughs of Bexley, Croydon, Greenwich and Lewisham.



#### **Overall Description of Bromley**

The London Borough of Bromley is situated on the borders of South East London and Kent. Geographically it is the largest of the London boroughs with an area of approximately 150 sq. km (58 sq. miles). The borough has a population of approximately 320,000

The borough shares borders with the London Boroughs of Lewisham and Greenwich to the North, Bexley to the North East, Southwark and Lambeth to the North West, as well as Croydon to the West. It also borders the Sevenoaks District of Kent to the East and South, and the Tandridge District of Surrey to the South West.

The central and northern parts of the borough are urban and densely populated with the main residential centres being:

- Penge/Anerley
- Beckenham
- West Wickham
- Bromley
- Chislehurst / Mottingham
- Orpington / Farnborough
- St Mary Cray / St Paul's Cray
- Biggin Hill



There are 22 wards that make up the Borough of Bromley. Most of the population lives in the north and west of the borough. The Southern part of the Borough is predominately rural with Biggin Hill as its main residential and commercial centre.

Westerham Heights, the highest point in London at an altitude of 804 feet (245 m), is located on the southern boundary. About 30% of the land in Bromley is farmland, the highest figure of a London Borough.

There are 77 primary schools, 19 secondary schools, 14 independent schools and 9 special education schools.

The Princess Royal University hospital in Farnborough has A&E services and an Urgent Care Centre. Another Urgent Care Centre is based in Beckenham. There are 45 GP practices, the highest concentration of which are in the north east and west of the borough. Orpington Community Hospital is situated in Orpington. There are two mental health in-patient facilities in the borough, one of which is a secure unit.

There are also a number of 43 residential care homes in the Borough, 26 with nursing provision.

Bromley benefits from a good number of public parks and open spaces as well as sites of natural beauty and nature conservation. It has over 45 conservation areas and a wide range of historic and listed buildings.

#### Social Factors within Bromley

Although Bromley is a relatively prosperous area, the communities within Bromley differ substantially. The North-East and North-West of the borough contend with similar issues (such as higher levels of deprivation and disease prevalence) to those found in the inner London Boroughs we border (Lambeth, Lewisham, Southwark, Greenwich), while in the South, the borough compares more with rural Kent and its issues.

Bromley also has a far less ethnically diverse population than most other London boroughs, although a distinctive group within the borough is a settled traveller community in St Mary Cray in the east of the borough. With an estimated 2,000 members, this is the largest such community in Britain and one of the largest in Europe.

#### Transport Infrastructure

Bromley is one of only six London Boroughs not to have at least one London Underground station within its boundaries. It is however well served with train stations having 32 mainline stations 5 of which are Tram link stops. London is only 20 minutes away by mainline train and 35 minutes by road. There are fast and frequent train services to Victoria, Charing Cross, London Bridge and Waterloo, as well as to Ashford, Tunbridge Wells, Maidstone, Canterbury, Dover and Hastings. London's two main airports - Heathrow and Gatwick - are both easily accessible by road.

The A20, A21 arterial roads running through the area provides excellent transport links with Central London as well the main motorway links such as M25, M20, M3 and M2 within easy reach.

London Biggin Hill Airport, within the borough is home to much light and general aviation aircraft for both general and business use. It has around sixty based business jets ranging from small four seat Citations to ultra-long range Gulfstream, Global, and Falcon jets. The airport hosts a number of community events throughout the year, most notably the Festival of Flight (formally the Biggin Hill Air show).

)

# 4. Bromley Borough Risk Matrix

	Catastrophic	5	H4, H44, H9, H16	H41			
	Significant	4		HL12	H22, L21, H45 HL50	H23	
IIVIPACT	Moderate	3	HL23, HL25, H7	HL22a, HL28 HL9, H46, H39, HL105, HL42	HL21, H11, H17, H18, H24	HL48, HL4 HL11, H30, H39	
	Minor	2		H14, HL7, H12,HL33, H40	H35 H31 H25 H2	H105, H46, HL22,	
	Limited	1					
			1	2	3	4	5
			Low	Medium-Low	Medium	Medium-High	High
-					LIKELIHOOD		
			_	=	Very High Priority Risk	ζ	
				=	High Priority Risk		
				=	Medium Priority Risk		
				=	Low Priority Risk		

#### Using the Risk Matrix to inform planning

The shading on the risk matrix has been adopted from the UK National Risk Assessment. It provides a prioritisation of risks which could have impacts on the Borough and informs local decisions on preparing for, responding to and recovering from events defined by the Civil Contingencies Act.

The shading represents the risk priority from a local planning perspective and is used as a guide to inform decision making. In general risks assessed as VERY HIGH (red shading) will be considered as priorities and subject to specific local attention and planning. Risks assessed as LOW, MEDIUM and HIGH, subject to unique consequences or local risk appetite, are covered by generic local arrangements.

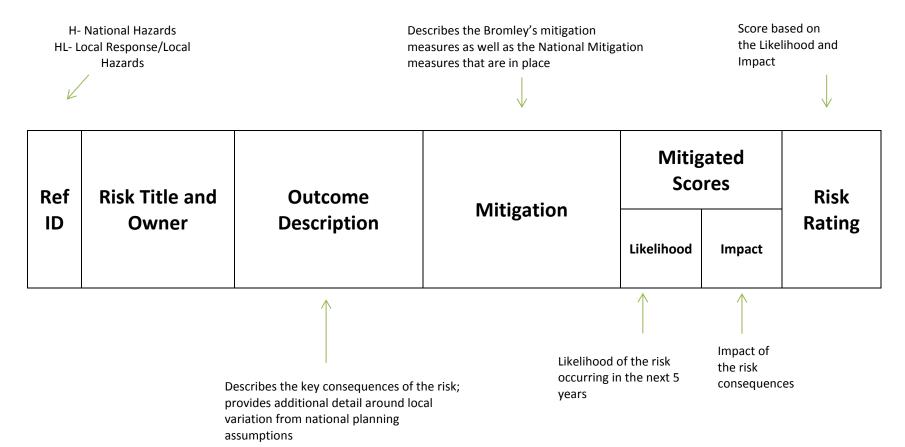
H=Hazards HL=Local Hazard T=Threats (currently not included)

The Bromley Risk Assessment process has identified 37 risks to the Borough which are most concerning to the Borough are assessed as:

- H41: Technical failure of national electricity network (Black start) resulting in a complete loss of power across the UK lasting up to 5 days.
- H45: Technical failure of the regional electricity network resulting in a complete loss of power across London lasting 24 hours.
- H23: Influenza Type Disease (Pandemic).
- H22: Local / Urban surface water flooding.
- HL21: Local / Urban fluvial flooding.
- HL50 : Severe drought

# 5. Understanding the Risk Register

Each risk is assigned a Risk ID which is nationally consistent and relates to a more detailed and protectively marked, Individual Risk Assessment.



# 6. The cycle of review and update of The Bromley Risk Register

The Bromley Risk Register is a living document which assesses the risk of hazards occurring within the Borough. It is based upon the London Risk Register, which is in turn based upon the National Risk Register. The Bromley Risk Register identifies an owner for each Risk. These Risk owners, along with other supporting Agencies forming the membership of the Borough Resilience Forum, own this Risk Register.

The Bromley Risk Register is subject to a threefold review process. It is reviewed by the Risk Owners once a year to ensure the risks are still relevant, the outcome descriptions and mitigations are still current and the respective mitigation scores and Risk Rating are correct for risks across the Borough. Any difference to Risk rating, or discounted Risks that are held within the London Risk Register will be documented in the most current version of the Bromley Risk Register.

All the risks recorded on the London Risk Register are subject to regular review, with the London Risk Panel meeting quarterly to review a set number of risks. The outcome of these reviews will be communicated to the Risk owners of The Bromley Risk Register for their information. If a London Risk is altered in outcome description, mitigation, mitigated scores or Risk rating, the Bromley Risk panel will review the rationale for the changes made to the London held Risk and apply those changes locally if relevant. If the changes are not applied locally, the rationale for not doing so will be included within the Risk Title and Owner section of that particular Local Risk within the Register.

As stated earlier, Bromley Risk Register is a living document and as such is reviewed in terms of risk type and relevance following any national or local incidents that impact upon the Risk profile of the Borough. If an identified incident has the potential to affect the Risk profile within the Register, a meeting of Risk owners is called to review the information and its impact upon identified risks. If changes to the Register are required, these will be made and supported by rationale for doing so. Any changes made will be communicated to members of the Borough Resilience Forum.

# 7. Bromley Risk Register

Ref ID	Risk Title and Owner	Outcome Description	Mitigation	Mitigate	d Scores	Risk Rating
		-		Likelihood	Impact	
HL25	Fire and explosion at a flammable gas terminal	Damage to local properties and infrastructure extending up to 1km	Bromley	Low (1)	Moderate (3)	Medium
	(London Fire Brigade)	around the site resulting from the explosion leading to evacuation of	Generic and Specialist Emergency plans			
		local residents and businesses.	Site Operators on-site contingency plans			
		Potential for fatalities and casualties on and off site, some of a serious	Emergency Services specialist resources			
		nature including crush / cuts and	Major Accident Hazard Pipeline (MAHP)			
		bruise-type injuries, as well as burns.	Plan			
		An event of this type is likely to result in environmental pollution	Legislation			
		including air quality and land contamination.	Health & Safety at Work etc. Act 1974			
			Pipeline Safety Regulations 1996 cover the pipelines feeding the gas holders			
HL7	Major industrial fires at	May result in varying degrees of	Bromley	Medium-	Minor	Medium
	various locations within	damage to property and		Low	(2)	
	the Borough Company.	infrastructure up to 1km around the site. This will result in the evacuation	Generic and specialist Emergency Plans	(2)		
	(London Fire Brigade)	of local residents and businesses.	Building design and fire protection systems to prevent or limit the spread of			
		May result in casualties, some of a serious nature including crush / cuts	fire			
		and bruise-type injuries, as well as burns.	Emergency Services and other responder specialist resources			

Ref ID	Risk Title and Owner	Risk Title and Owner Outcome Description	Mitigation	Mitigated Scores		Risk Rating
				Likelihood	Impact	
		Local roads will be closed resulting in transport disruption in the local area	<u>Legislation</u>			
		surrounding the site.	Health & Safety at Work etc. Act 1974			
		This event is likely to cause localised environmental damage.	Regulatory Reform (Fire Safety) Order 2005			
HL28	Localised fire or explosion at a fuel	Fire or explosion may result in varying degrees of damage for up to	Bromley	Medium- Low	Moderate (3)	Medium
	distribution site or tank storage of flammable	1km around the site resulting from the blast. This will result in the	Generic and specialist Emergency Plans	(2)	(0)	
	and/or toxic liquids at various locations	evacuation of local residents and businesses.	Site Operators on-site contingency plans			
	(London Fire Brigade)	Depending on the location and type of chemical(s) stored on site there is	Emergency Services specialist resources <u>Legislation</u>			
		a potential for a toxic plume.	Health & Safety at Work etc. Act 1974			
		Potential for fatalities and casualties, some of a serious nature including crush / cuts and bruise-type injuries,	Control of Major Accident Hazard 1999 (COMAH) Regulations			
		as well as burns.	The Dangerous Substances & Explosive Atmosphere Regulations 2002			
		Local roads will be closed resulting in transport disruption in the local area surrounding the site.	Petroleum Regulations			
		Impact on environment, including widespread impact on air quality to the surrounding area.	Regulatory Reform (Fire Safety) Order 2005			

Ref ID	Risk Title and Owner	Outcome Description	Mitigation	Mitigate	d Scores	Risk Rating
				Likelihood	Impact	]
H7	Explosion at a high pressure natural gas pipeline or natural gas main, locations of gas	Explosion local in a populated area resulting in fatalities and causalities, some of a serious nature including crush / cuts and bruise-type injuries,	Bromley  Generic and specialist Emergency Plans	Low (1)	Moderate (3)	Medium
	pipelines	as well as burns.	Emergency Services and other responder specialist resources			
	(London Fire Brigade)	There would be varying degrees of damage to property and infrastructure around the site.	Legislation  Pipeline Safety Regulations 1996			
		Local roads will be closed resulting in transport disruption in the local area surrounding the site.	Regulatory and industry measures including provision of maps for excavation			
		An event of this type is likely to result in environmental pollution including air quality and land contamination.	Health & Safety at Work etc. Act 1974			
H12	Biological Pathogen Release	Biological substance release from a facility where pathogens are handled	Bromley	Medium Low	Minor (2)	Medium
	Risk Owner PHE	deliberately (e.g. Hazard Group 3 or 4 pathogen release from containment laboratory).	Generic and Specialist Emergency plans  Animal Health Act 1981	(2)		
		A pathogen is inadvertently released	Specified Animal Pathogens Order 1998			
		from a containment laboratory in an urban area that causes up to 5 fatalities; up to 500 hospital	Health & Safety at Work etc Act 1974			
		admissions and a further 1500 non hospital cases.	Control of Substances Hazardous to Health Regulations 2000			

Ref ID	Risk Title and Owner	Outcome Description	Mitigation	Mitigated Scores		Risk Rating
				Likelihood	Impact	
			Management of Health & Safety at Work Regulations 1999			
			Reporting of Injuries Diseases and Dangerous Occurrences Regulations			
			Carriage of Dangerous Goods (Classification, Packaging and Labelling Regulations			
			Genetically Modified Organisms (Contained Use) Regulations 2000			
			Regulation, audit and enforcement of legislation by HSE			
			London Resilience Partnership Plans			
H9	Large toxic chemical release originating from outside the borough	Up to 3km from site of toxic chemical release causing fatalities and large numbers of casualties from a large	Bromley  Generic and specialist Emergency plans	Low (1)	Catastrophic (5)	High
	most likely from LB Greenwich	industrial complex or bulk storage of chemicals near to a populated (i.e. urban) area. There are some sites of	Emergency Services and other responder specialist resources			
	(London Fire Brigade)	this nature within the M25.  Depending on the nature and extent	London Resilience Partnership Plans			
		of the contamination there could be impacts on air, land water, animal	<u>Legislation</u>			
		welfare, agriculture and waste management. This might require	Health & Safety at Work etc. Act 1974			
		decontamination. Excessive demands on health care services locally both	Control of Major Accident Hazards Regulations 2005 (COMAH)			

Ref ID	Risk Title and Owner	Outcome Description	Mitigation	Mitigate	d Scores	Risk Rating
				Likelihood	Impact	
		short and long term. Risk to water supplies and contamination of farm land could lead to avoidance of foodstuffs.	Regulatory Reform (Fire Safety) Order 2005			
H11	Accidental release of radioactive material from incorrectly handled or disposed of sources within the Borough  (Environment Agency) .	Potential to cause fatalities and many contaminated people requiring medical monitoring. Many worried people may present at hospitals or other health premises. Radiation may be spread over several km but concentrated where the source is opened. Depending on the nature and extent of the contamination there could be impacts on air, land, water, animal welfare, agriculture and waste management. This risk may require decontamination.  This risk could result from a number of sources such as hospitals and schools for example.  Assume radioactive material is a medical source from radiotherapy machine.	Bromley  Generic and specialist Emergency Plans  Emergency Services specialist resources  London Resilience Group Plans  Arrangements for safe handling and disposal of radioactive sources  Radiation detectors at high risk sites  Environment Agency inspections of all major sources  Legislation  Radioactive Substances Act 1993  High Activity Sealed Source Regulations 2005	Low (1)	Significant (4)	Medium
H46	Biological substance release during an unrelated work activity/industrial process such as cooling	Resulting in fatalities and serious illness/injuries or off site impacts resulting in high numbers of casualties.	Bromley  Generic and Specialist Emergency Plans  Emergency Services specialist resources	Medium- High (4)	Minor (2)	Medium

Ref ID	Risk Title and Owner	Outcome Description	Mitigation	Mitigated Scores		Risk Rating
				Likelihood	Impact	
	towers within the Borough (Health)	Specifically related to Legionella disease during an unrelated work activity or industrial process. Local Authority Environmental Health Dept hold the current cooling tower list for the Borough.	HSE and Local Authority inspections of cooling towers  London Resilience Partnership Plans  Legislation  Health & Safety at Work etc. Act 1974  Control of Substances Hazardous to Health Regulations 2000  Management of Health & Safety at Work Regulations 1999  Reporting of Injuries Diseases and Dangerous Occurrences Regulations	Likeliilood	ППРАСС	
			HSE Approved Code of Practice and Guidance 2001			
H14	Major national contamination incident with widespread implications for the food chain	There may be direct animal and consumer health effects arising from this incident. Assume a small number of fatalities and casualties, although the public health implications of food incidents vary widely. Additionally,	Bromley  Generic and specialist Emergency Plans  Emergency Services specialist resources	Medium- Low (2)	Minor (2)	Medium
	(Local Authorities)	there may be food production / marketing implications, depending on the scale and area affected. Consumer confidence may also be affected leading to lost markets and,	Imports monitored  Local Authority Environmental Health Sampling			

Ref ID	Risk Title and Owner	Outcome Description	Mitigation	Mitigated Scores		Risk Rating
				Likelihood	Impact	
		where staple products (e.g. bread or milk) are affected, potential panic buying.	Health Protection Agency monitoring and surveillance			
		Could arise from:	Food Standards Agency plans			
		Industrial accident (chemical, microbiological, nuclear) affecting	Legislation			
		food production areas e.g. Chernobyl, Sea Empress oil spill,	EC Directives and Regulations:			
		<ul><li>animal disease.</li><li>2. Contamination of animal feed e.g.</li></ul>	Regulation (EC) 852/2004			
		dioxins, BSE.  3. Incidents arising from production	Regulation (EC) 853/2004			
		processes, e.g. adulteration of chilli powder with Sudan I dye or	Regulation (EC) 854/2004			
		melamine contamination of milk.	Food Safety Act 1990			
HL4	Major pollution of inland	Pollution incident impacting upon	<u>Bromley</u>	Medium-	Moderate	High
	waters including:  Cray Ravensbourne	inland waters (for example, could be caused by chemical spillage or release of untreated sewage) leading	Generic and specialist Emergency Plans	High (4)	(3)	
	<ul> <li>Kydbrook</li> </ul>	to persistent and/or extensive effect on water quality, major damage to	Emergency Services specialist resources			
	<ul><li>Beck</li><li>Pool</li></ul>	aquatic ecosystems, closure of	Inspections and compliance monitoring			
	(Environment Agency)	potable abstraction, major impact on amenity (i.e. tourism) value, serious impact on human health.	undertaken by appropriate regulatory body			
		Major sewage pollution could occur as the result of a failure of electric	24 hour incident hotline and response system			
		supply.	Pollution control equipment and			

Ref ID	Risk Title and Owner	Outcome Description	Mitigation	Mitigated Scores		Risk Rating
				Likelihood	Impact	
			resources			
			Logislation			
			Legislation			
			Environment Act 1995			
			Water Resources Act 1991			
			5			
			Environmental Protection Act 1990			
			Pollution Prevention and Control Act			
			1999			
			Control of Major Accident Hazards			
			Regulations 1999			
			The Environmental Permitting			
			Regulations (England and Wales) 2010			
			Regulations (England and Wales) 2010			
			Groundwater Regulations 1998			
			Anti-Pollution Works Regulations 1999			
HL33	Mandland or grassland	Fire across large areas of woodland	Browley	Medium-	Minor	Medium
пьээ	Woodland or grassland fire	or grassland in the Borough.	Bromley	Low (2)	(2)	ivieululii
	THE STATE OF THE S	Evacuation of residential homes	Generic and specialist Emergency Plans	LOW (2)	(2)	
	(London Fire Brigade)	required. Potential for small				
		numbers of fatalities casualties.	London Fire Brigade borough specific			
			rural strategies			
		Local roads will be closed resulting in				
		transport disruption in the local area	Specialist firefighting equipment and			
		surrounding the fire.	resources			

Ref ID	Risk Title and Owner	Outcome Description	Mitigation	Mitigate	d Scores	Risk Rating
				Likelihood	Impact	
H16	Aviation accident over a semi-urban area within	Collision of two commercial airliners - death of all passengers and crew on	Bromley	Low (1)	Significant (4)	Medium
	the Borough	aircraft (600 fatalities), up to 50 fatalities and 300 casualties on the	Generic and specialist Emergency Plans			
	(London Fire Brigade)	ground.	Emergency Services specialist resources			
		Significant debris field but no significant damage to key	<u>Legislation/Regulations</u>			
		infrastructure but could result in a wide range of secondary impacts such as fires, explosions, building collapses etc.	Stringent controls on aircraft entering UK Airspace including the mandatory use of Aircraft Collision Avoidance systems on heavy aircraft			
		This risk would resulting in significant transport disruption across the	UK flight separation rules			
		Borough	CAA Maintenance and Flight safety standards			
		An event of this type is likely to result in environmental pollution including air quality and land	Airline maintenance regimes			
		contamination.	London Resilience Partnership Plans			
HL9	Aviation accident over a semi urban area from	Aviation accident causing up to 50 fatalities and up to 250 casualties –	Bromley	Medium- Low	Moderate (3)	Medium
	aircraft taking off or landing from Biggin Hill	including passengers/crew and on the ground.	Generic and specialist Emergency Plans	(2)		
	Airport	Accident involving one commercial	Emergency Services specialist resources			
	(London Fire Brigade / Biggin Hill Airport Fire Service)	aircraft, probably on take-off or landing crashing into a populated area within the Borough.	On-site and off-site airport response plans			

Ref ID	Risk Title and Owner	Outcome Description	Mitigation	Mitigated Scores		Risk Rating
				Likelihood	Impact	]
		There would be significant disruption within the immediate and	Legislation/Regulations			
		surrounding area including	Stringent controls on aircraft entering			
		evacuation of local residents, road	UK Airspace including the mandatory			
		closures and environmental	use of Aircraft Collision Avoidance			
		pollution.	systems on heavy aircraft			
		Risk could result in a range of secondary impacts such as fires,	UK flight separation rules			
		explosions, building collapses etc.	CAA Maintenance and Flight safety			
			standards			
			Airline maintenance regimes			
			London Resilience Partnership Plans			
HL10	Local accident on motorways and major	Multiple vehicle incident causing a small number of fatalities casualties	Bromley	Medium- High	Limited (1)	Low
	trunk roads such as A20, A21 or M25	during morning or evening rush hour.	Generic and specialist Emergency Plans	(4)	(1)	
	(Met Police)	Closure is likely to last for several days due to damage to the road	Emergency Services specialist resources			
		surface resulting in major disruption and delays across the Borough.	MPS Traffic Management Plans			
			Highways Agency Response Plans			
			Environment Agency specialist support			
			<u>Legislation</u>			
			Road Traffic Act 1988			

Ref ID	Risk Title and Owner	Outcome Description	Mitigation	Mitigated Scores		Risk Rating
				Likelihood	Impact	
			Road Vehicle (Construction and Use) Regulations 1986			
			Traffic Management Act 2004 VOSA patrols to enforce legislation			
HL11	Railway Accident involving a passenger	Resulting in up to 30 fatalities and 100 casualties (fractures, internal	Bromley	Medium (3)	Moderate (3)	High
	train within the Borough	injuries – burns less likely).	Network Rail National Emergency Plan			
	(British Transport Police)	Major disruption to rail line including closure of line(s) for significant	Generic and specialist Emergency Plans			
	,	periods due to damage track and recovery of the wreckage.	Emergency Services specialist resources			
		The location of the accident could also create additional complications	Improved inspection regimes to detect track defects			
		for response and recovery for example if a bridge is struck or due	Train Protection Warning Systems			
		to accessibility of the track.	ATOC Guidance and Directives			
			<u>Legislation</u>			
			Railway and Transport Safety Act 2003			
			Railways (Access and Management) Regulations 2005			
			Railways (Accident Investigation and Reporting) Regulations 2005			

Ref ID	Risk Title and Owner	Outcome Description	Mitigation	Mitigated Scores		Risk Rating
				Likelihood	Impact	
			Railways (Licensing of Railway Undertakings) Regulations 2005 Railways Act 2005 and 1993 The Railway Safety Levy Regulations 2006 Transport Act 2000			
			Health and Safety at Work (etc) Act 1974  The Railway (Safety Case) Regulations 2000			
HL12	Local accident involving transport of hazardous materials/dangerous	Could result in fatalities and high numbers of casualties – covering those directly affected in the	Bromley  Generic and specialist Emergency Plans	Medium- Low (2)	Significant (4)	High
	substances and radioactive materials by road or rail near to a	accident and resulting from a release of hazardous chemical or explosion within a 1km radius.	Emergency Services specialist resources	(2)		
	populated area of the Borough	There would be significant disruption	HazMat Response Plans			
	(London Fire Brigade)	within the immediate and surrounding area including evacuation of local residents, road closures and environmental pollution.	Legislation  Carriage of Dangerous Goods by Rail Regulations 1996			
			Packaging, Labelling and Carriage of Radioactive Material by Rail Regulations			

Ref ID	Risk Title and Owner	Outcome Description	Mitigation	Mitigated Scores		Risk Rating
				Likelihood	Impact	
		The extent of the impact would	2002			
		depend on the substance involved,				
		quantity, nature and location of	Radioactive Material (Road Transport)			
		accident.	Regulations 2002			
		This risk covers all hazardous /	Air Navigation (Dangerous Goods)			
		dangerous and radioactive materials and substances transported by road	Regulations 1994			
		or rail and could include: fuel;	Merchant Shipping (Dangerous Goods			
		explosives; and chlorine for example.	and Marine Pollutants) Regulations 1990			
H17	Severe Storms & Gales.	Storm force winds affecting most of	Bromley	Medium	Moderate	High
		the South East England region for at	·	(3)	(3)	_
	(Local Authorities)	least 6 hours. Most inland, lowland areas experience mean speeds in	Generic and specialist Emergency Plans			
		excess of 55 mph with gusts in excess of 85 mph.	Emergency Services specialist resources			
		or os mpm.	Storm Contingency Plan			
		Could result in fatalities and	Storm Contingency Flan			
		casualties with the potential short	Regular inspections of trees and			
		term disruption (i.e. days not weeks)	highways for maintenance.			
		to infrastructure including power and				
		transport networks (road, rail and	Met Office Hazard Manager service			
		air).	<u>Legislation/Regulation</u>			
		Buildings and structures could expect	None applicable			
		to suffer damage due to wind				
		strength and flying debris.				
		Disruption is likely to result in an				
		impact on service deliver for both				
		public and private sector.				

Ref ID	Risk Title and Owner	Outcome Description	Mitigation	Mitigate	d Scores	Risk Rating
				Likelihood	Impact	
H18	Low temperatures and	Snow falling and lying over most of	Bromley	Medium	Moderate	High
	heavy snow.	the area for at least one week. After		(3)	(3)	
		an initial fall of snow there is further	Generic and specialist Emergency Plans			
	(Local Authority)	snow fall on and off for at least 7				
		days. Most lowland areas	Emergency Services and Local Authority			
		experience some falls in excess of	specialist resources			
		10cm, a depth of snow in excess of				
		30cm and a period of at least 7	Local Authority Winter Service Plan			
		consecutive days with daily mean				
		temperature below -3°C.	Specific plans for traffic management			
		Bromley would experience an	Coordination of gritting and salt stocks			
		increase in "excess deaths" and				
		injuries such as slips and falls, mainly	National Severe Weather Warning			
		amongst the elderly and vulnerable	Service			
		populations. There is likely to be				
		some disruption to transport	Responder specialist resources i.e. Snow			
		networks, businesses, power supply	Friends and Winter Service plan			
		and water supply, and also school				
		closures.				
		Disruption is likely to result in an	<u>Legislation</u>			
		impact on service deliver for both				
		public and private sector.	Highways Act 1980, Railways and			
			Transport Act 2003			
			Government's 'Snow Code'			
			21.00			
HL48	Heat Wave.	Daily maximum temperatures in	Bromley	Medium-	Moderate	High
		excess of 32°C and minimum		High	(3)	
	(Health)	temperatures in excess of 15°C over	Generic and specialist Emergency Plans	(4)		
		most of a region for at least 5				

Ref ID	Risk Title and Owner	Outcome Description	Mitigation	Mitigated Scores		Risk Rating
				Likelihood	Impact	
		consecutive days. Excess deaths and	Emergency Services, PHE and Local			
		heat related illnesses would result	Authority specialist resources			
		from this scenario mainly amongst				
		the elderly and vulnerable	Heatwave Plan for England and			
		populations. There could be	supporting London Resilience			
		disruption to power supply and transport infrastructure.	Partnership Plans			
			Climate Change Adaption Strategy for			
		The heatwave event definition is	London			
		based on the pan European				
		heatwave in August 2003 type event,	Heat-Health Watch			
		but more severe. There will be				
		subsequent impact on electricity	<u>Legislation</u>			
		generation and cooling systems.				
		Currently in the London area the	Health & Safety at Work Act 1974			
		summer peak demand is higher than				
		winter due to building air	Public Health Act			
		conditioning systems.				
L21	Local / Urban flooding	Localised flash flooding and / or	<u>Bromley</u>	Medium	Significant	Very High
	fluvial, vulnerable areas	steadily rising river levels across large		(3)	(4)	
	include:	areas of the Borough. Up to 10,000	Multi Agency Flood Plans			
	Pickhurst Lane /	properties at risk from fluvial				
	Station	flooding lasting for 2-7 days.	Generic and specialist Emergency Plans			
	Approach Hayes	Potential for small numbers of	Francisco Caminas FA and Lagal			
	Crofton Road /	fatalities and casualties. Possible	Emergency Services, EA and Local			
	Ormode Ave,	requirement for local evacuation,	Authority specialist resources			
	Orpington	shelter and rescue of vulnerable or at risk populations.	EA and Met Office flood warning			
	Westmoreland  Rd (low point)	αι τις μομαιατιοτίς.	services			
	Rd (low point)	Consequences could impact a wide	SCI VICES			
	Cockmannings     Lang Ornington	area.	EA inspection of flood defences			
	Lane, Orpington		Lit inspection of flood defences			

Ref ID	Risk Title and Owner	Outcome Description	Mitigation	Mitigate	d Scores	Risk Rating
				Likelihood	Impact	
	<ul> <li>Jail Lane, Biggin Hill</li> <li>Pleydell Avenue, Anerley</li> <li>Courtfield Rise West, West Wickham</li> <li>Borkwood Court, Orpington</li> </ul>	Road and rail links impassable for up to 5 days. Sediment contamination of water supplies. Loss of essential services (gas, electricity & telecoms) to 20,000 homes for up to 14 days. Widespread disruption for 7-14 days. Possible assistance with sheltering for up to 12 months. Sewage treatment works flooded. Small numbers of properties destroyed and many more uninhabitable.	London Resilience Partnership Plans  Legislation  Flood and Water Management Act 2010  Land Drainage Act 1991  Water Resources Act 1991			
	(Environment Agency)	Localised severe economic damage with 6 and 18 months recovery before business as usual conditions are restored.				
H22	Local / Urban flooding surface run-off, vulnerable areas include:  Pickhurst Lane / Station Approach Hayes Crofton Road / Ormode Ave, Orpington Westmoreland Rd (low point) Cockmannings Lane, Orpington Jail Lane, Biggin	Localised flash flooding and / or steadily rising river levels across large areas of the Borough. Up to 26,000 properties at risk from surface water flooding for 2-7 days. Potential for small numbers of fatalities and casualties. Possible requirement for local evacuation, shelter and rescue of vulnerable or at risk populations.  Consequences could impact a wide area.  Road and rail links impassable for up to 5 days. Sediment contamination of water supplies. Loss of essential	Bromley  Multi Agency Flood Plans  Generic and specialist Emergency Plans  Emergency Services, EA and Local Authority specialist resources  EA and Met Office flood warning services  EA inspection of flood defences  London Resilience Partnership Plans	Medium (3)	Significant (4)	Very High

Ref ID	Risk Title and Owner	Outcome Description	Mitigation	Mitigated Scores		Risk Rating
				Likelihood	Impact	
	<ul> <li>Pleydell         Avenue,         Anerley</li> <li>Courtfield Rise         West, West         Wickham</li> <li>Borkwood         Court,         Orpington</li> <li>(Environment Agency)</li> </ul>	services (gas, electricity & telecoms) to 20,000 homes for up to 14 days. Widespread disruption for 7-14 days. Possible assistance with sheltering for up to 12 months. Sewage treatment works flooded. Small numbers of properties destroyed and many more uninhabitable.  Localised severe economic damage with 6 and 18 months recovery before business as usual conditions are restored.	Legislation  Flood and Water Management Act 2010  Land Drainage Act 1991  Water Resources Act 1991			
HL50	Severe Drought  (Environment Agency)	Periodic water supply interruptions affecting 13,500 businesses in Bromley for up to 10 months. Emergency Drought Orders in place authorising rota cuts in supply according to needs of priority users as directed by Secretary of State. The 156,000 households in	Bromley  Generic and specialist Emergency Plans  Emergency Services, EA, PHE and Local Authority specialist resources  London Resilience Partnership Plans	Medium (3)	Significant (4)	Very High
		Bromley would not be subjected to supply interruptions. A drought of this severity is unprecedented and would take at least 3 dry winters to develop.	Business Continuity Plans  Progressive restraints on consumption to preserve supply for critical services  Storage reservoirs  Legislation			

Ref ID	Risk Title and Owner	Outcome Description	Mitigation	Mitigated Scores		Risk Rating
				Likelihood	Impact	]
			Water Resources Act 1991			
			Floods & Water Management Act 2010			
L 19	Ground water flooding sources	A rapid increase in volume of water in a localised area due to either; heavy rainfall, groundwater	Bromley Multi Agency Food Plans	Med/High (4)	Moderate (3)	High
	(Environment Agency)	emergence or a burst water main which overwhelms the local drainage	Generic and specialist Emergency Plans			
		or river system, collects in low lying areas resulting in flooding of	Emergency Services, EA and Local Authority specialist resources			
		property or infrastructure.	London Resilience Partnership Plans			
			Environment Agency Flood line and public warnings			
			Met Office, National Severe Weather Warning Service			
			Flood Guidance Statements			
			Legislation Flood and Water Management Act 2010 Land Drainage Act 1991			
			Water Resources Act 1991			

Ref ID	Risk Title and Owner	Outcome Description	Mitigation	Mitigate	d Scores	Risk Rating
				Likelihood	Impact	
HL21	Land movement or subsidence	Roads and access routes impassable for a time. Emergency access	Bromley	Medium (3)	Moderate (3)	High
	(London Fire Brigade)	into/out of large populated areas difficult or impossible; severe	Generic and specialist Emergency Plans		, ,	
	<b>(</b> • • • • • • • • • • • • • • • • • • •	congestion over wide geographical area. Loss of power and other essential services over wide	Emergency Services specialist resource, i.e. urban search and rescues			
		geographical area including transport disruption. Potential for a number of	London Resilience Partnership Plans			
		persons to be trapped or missing either in landslides itself and/or in	<u>Legislation/Regulations</u>			
		collapsed structures. Fatalities and / or casualties depending on the size	Land use planning restrictions			
		and location of land movement.	Building Control regulations enforced by Local Authorities.			
		Such incidents are rare within the UK				
		with some areas being more prone to landslides than others.	Construction, renovation, maintenance and demolition standards			
HL22a	Large Building Collapse	Potential for a number of persons to	Bromley	High	Minor	Medium
	<ul> <li>high rise, shopping centre, sport stadia, major retail unit in large</li> </ul>	be trapped or missing. Localised loss of power and other essential services. Local access routes affected	Generic and specialist Emergency Plans	(5)	(2)	
	industrial site within the	due to road closures. Fatalities and	Emergency Services, including urban			
	Borough,	casualties possible depending on the	search and rescue and other responders			
		size and construction of building, and occupation rates.	specialist resources			
	(Local Authorities)	Could result in fatalities depending on the size and construction of	London Resilience Partnership Plans			
		building, and occupation rates, and casualties. Potential for a number of	Business Continuity Plans			

Ref ID	Risk Title and Owner	Outcome Description	Mitigation	Mitigated Scores		Risk Rating
				Likelihood	Impact	
		persons to be trapped or missing.	Legislation/Regulation			
		Localised loss of power and other essential services. Local access routes affected due to road closures.	Building Control regulations enforced by Local Authorities			
			Construction, renovation, maintenance and demolition standards and enforcement			
HL23	Bridge Collapse.	Roads, access roads and transport infrastructure impassable for	Bromley Generic and specialist Emergency Plans	Low (1)	Moderate (3)	Medium
	(Local Authorities)	considerable length of time. Severe congestion over wide geographical area. Emergency access into / out of large populated areas severely restricted. Potential for a number of persons to be trapped or missing.  Could impact both road and rail transport infrastructure depending on location.	Emergency Services and Local Authority specialist resources  London Resilience Partnership Plans  Business Continuity Plans  Legislation Building Control regulations enforced by Local Authorities  Highways Act Regular inspections  Height and weight restrictions and signs reduce the likelihood of an incident			

Ref ID	Risk Title and Owner	Title and Owner Outcome Description	Mitigation	Mitigated Scores		Risk Rating
				Likelihood	Impact	
HL105	Complex Built	A consequence of a major incident	Bromley	Medium-	Moderate	Medium
	Environments (Local Authority)	affecting large buildings / complex built environments. Incidents in	Generic and specialist Emergency Plans	Low (2)	(3)	
	, , ,	these facilities have the potential to trigger a complex chain of events that lead to serious consequences	Emergency Services and Local Authority specialist resources	`,		
		for public	Venue contingency plans			
			London Resilience Partnership Plans			
			Legislation/Regulation			
			Health and Safety at Work Act 1974.			
			Management of Health & Safety at Work Regulations 1999.			
			Fire and Rescue Services Act 2004 & guidance pursuant to the Regulatory Reform (Fire Safety) Order 2005.			
			Safety at Sports Grounds Act 1975 and Fire Safety and Safety of Places of Sport Act 1987			
			Local building safety systems and practices			
			Safety Advisory Groups in place at major sports grounds			

Ref ID	Risk Title and Owner	Outcome Description	Mitigation	Mitigate	ed Scores	Risk Rating
				Likelihood	Impact	
H44	Flooding resulting from reservoir dam	Collapse without warning resulting in almost instantaneous flooding.	Bromley	Low (1)	Catastrophic (5)	High
	failure/collapse originating from South	Significant movement of debris and sediment. Complete destruction of	Multi Agency Flood Plans	, ,		
	Norwood, Croydon	some residential and commercial properties and serious damage to	Generic and specialist Emergency Plans			
	(Environment Agency)	others. 2,700 properties could be flooded. Potential for fatalities and casualties, including missing persons	Emergency Services and Local Authority specialist resources			
		and people stranded.	London Resilience Partnership Plans			
		Hazardous recovery amongst collapsed infrastructure and debris.	Regular statutory inspections			
		Vulnerable people may need temporary accommodation for 2 –	Severe Weather Warning System			
		18 months. Potential for significant damage to gas, electricity supplies,	<u>Legislation</u>			
		telecommunications, road and rail links.	Reservoirs Act, 1975			
			Water Act, 2003			
H23	Influenza Type Disease (Pandemic).	Pandemic is likely to occur in one or more waves, possibly weeks or	Bromley	Medium- High	catastrophic (5)	Very High
	(Public Health England)	months apart. Each wave may last between 12-15 weeks. Up to half the	Pandemic Influenza Plans	(4)		
		population could be affected. All ages may be affected, with some	Generic and specialist Emergency Plans			
		groups at more risk.	Emergency Services and Local Authority			
		Clinical attack rate of 25 to 50% spread over one or more waves with	specialist resources			
		case fatality of up to 2.5%. For	London Resilience Partnership Plans			

Ref ID	Risk Title and Owner	Outcome Description	Mitigation	Mitigate	Mitigated Scores	
				Likelihood	Impact	
		Bromley this means, at the upper end of assumptions, some 150,000 cases and up to 3,750 excess deaths across the pandemic. Probable peak in weeks 6 to 8 following first case, with 22% (33,000 cases and 825 deaths) of total cases occurring.	NHS Constitution provides for Vaccination Programmes  Capacity planning in NHS trusts.  Comprehensive surveillance systems			
H24	Emerging infectious diseases  (Public Health England)	Precise impact will depend upon the effectiveness of antibiotics and antivirals in fighting infection. Based upon the experience of the outbreak of Severe Acute Respiratory Syndrome (SARS) in 2002, the worst case likely impact of such an outbreak originating outside the UK would be cases occurring amongst returning travelers and their families and close contacts, with spread to health care workers within hospital setting.  • Short term disruption to	Public Health England    Bromley     Generic and specialist Emergency Plans     Emergency Services and Local Authority specialist resources     London Resilience Partnership Plans     NHS Constitution provides for Vaccination Programmes     Capacity planning in NHS trusts.	Medium (3)	Moderate (3)	High
		local hospital intensive care facilities  Possible disruption of several weeks to elective procedures  Public concern about travel, within and beyond the UK and possible international travel restriction advice.	Comprehensive surveillance systems (Public Health England)			

Ref ID	Risk Title and Owner	Outcome Description	Mitigation	Mitigated	d Scores	Risk Rating
				Likelihood	Impact	
HL26B	Non-zoonotic Notifiable	Some infections give a longer period in which to put effective control measure in place to prevent spread.  Assessment based on the need to	<u>Bromley</u>	Medium	Minor	Medium
	animal diseases (Local Authorities)	cull and dispose of animals from infected premises across the Borough.	Animal Disease Response Plan	(3)	(2)	
	(Local Authorities)		Legislation			
		For Foot and Mouth Disease large parts of the Borough are likely to be declared a 'controlled area',	Animal Health Act 1981			
		prohibiting the movement of all susceptible livestock unless licensed.	Animal Health Act 2002			
		Losses to the agriculture and food chain industry. Loss of disease free status resulting in EU and third	Other secondary legislation and EU directives			
		country import bans on livestock and livestock products from susceptible	National disease control strategies			
		animals.  Disease introduced into a predominantly sheep area and infected animals sold at market or	Local surveillance monitoring and enforcement by animal health inspectors			
		moved to other premises before disease is detected resulting in widely dispersed multiple outbreaks.				

Ref ID	Risk Title and Owner	Outcome Description	Mitigation	Mitigate	d Scores	Risk Rating
				Likelihood	Impact	
HL26A	Zoonotic Notifiable animal diseases (Local Authorities)	The most significant disease in this category is Highly Pathogenic Avian Influenza. Potential human health threat. Realistic worst case scenario based on the need to cull and dispose of poultry across the Borough. Loss of disease free status resulting in EU and third country import bans on poultry, captive birds and poultry products. Disruption to communities, local economies, tourism and the environment. Economic impacts for a major outbreak would be significant.  The major outbreak scenario is of much greater scale than that experienced in any of the recent outbreaks of avian influenza in the UK, where the disease has been contained and has been limited to one or two infected premises plus associated contact premises.	Bromley  Animal Disease Response Plan  Legislation  Animal Health Act 1981  Animal Health Act 2002  Other secondary legislation and EU directives  National disease control strategies  Local surveillance monitoring and enforcement by animal health inspectors	Medium (3)	Minor (2)	Medium
HL42	Loss of cover due to industrial action by workers providing a service critical to the preservation of life including emergency services	A series of strikes by fire fighters or other critical service workers (ie ambulance, nurses, doctors) takes place, spread over a period of two months, perhaps lasting up to 48 hours each.	Bromley  Generic and specialist Emergency Plans  Emergency Services and Local Authority specialist resources	Medium- Low (2)	Moderate (3)	Medium

Ref ID	Risk Title and Owner	Outcome Description	Mitigation	Mitigate	d Scores	Risk Rating
				Likelihood	Impact	
	(Met Police)	London, and possibly other metropolitan areas, would have only	London Resilience Partnership Plans			
		very thin cover. Assumes no military	Alternative emergency cover protocols			
		assistance.	for the Fire Brigade			
			Organisational Business Continuity Arrangements			
			Legislation/Regulation			
			Police Act (1996)			
			RCN Code on Industrial Action			
			Standards of conduct, performance and			
			ethics for nurses and midwives			
H31	Significant or perceived significant constraint on	Filling stations, depending on their locations, would start to run dry	Bromley	Medium (3)	Minor	Medium
	fuel supply at filling	between 24 - 48 hours. Panic buying would exacerbate the situation.	Generic and specialist Emergency Plans		(2)	
	Stations	Replenishment of sites would take	Emergency Services and other			
	(Met Police)	between 3 - 10 days depending on	responder specialist resources			
		location much would depend on				
		whether drivers from other	Bromley Fuel Disruption Plan			
		companies would be prepared to	Business Continuity Blanc			
		cross picket lines, whether companies judged that they were	Business Continuity Plans			
		able to maintain safe operations in	NEP – F plan			
		the presence of picket lines or	, piuri			
		protests, and the extent of the	London Resilience Fuel Disruption Plan			

Ref ID	Risk Title and Owner	and Owner Outcome Description	Mitigation	Mitigated Scores		Risk Rating
				Likelihood	Impact	]
		supply of fuel from other locations. This risk could result in a significant increase in demand for bus and rail services as alternatives.	Legislation/Regulation  Legal requirements re: conduct of industrial disputes.  Stocks of contingency fuel to varying degrees			
H35	Industrial action by key rail workers.  (British Transport Police)	Strike action resulting in the total shut down of the rail network on a national scale (e.g. action by key rail workers, e.g. infrastructure workers such as signallers) for > 3 days.  Greater impact if action occurs in a co-ordinated manner.  This risk also includes the Tram service within the Borough.  This risk could result in a significant increase in demand for bus travel and those using road as an alternative.	Bromley  Generic and specialist Emergency Plans  Emergency Services and other responder specialist resources  Business Continuity Plans  Legislation  Health and Safety at Work (etc) Act 1974.  Employment Act 1980.  Employment Act 1988.  Public Order Act 1986.  Trade Union and Labour Relations (Consolidation) Act 1992.  Anti-Social Behaviour Act 2003.	Medium (3)	Minor (2)	Medium

Ref ID	Risk Title and Owner	Outcome Description	Mitigation	Mitigate	d Scores	Risk Rating
				Likelihood	Impact	
H39	Loss of drinking water supplies due to a major accident affecting infrastructure	Non-availability of piped water supply to domestic, industrial, commercial and agricultural premises, for a population of up to	Bromley  Generic and specialist Emergency Plans	Medium- Low (2)	Moderate (3)	Medium
	(Local Authority)	350,000 for more than 24 hours and up to 2 weeks. Fire tender cannot be refilled from fire hydrants within the affected area. Severe logistical difficulties in resupply of bottled water/bowsers, even using mutual aid from other water companies. Suspension of hospital and school services. Food industries within the impacted zone may close. Human population given priority over animals and livestock	Emergency Services and other responder specialist resources  Business Continuity Plans  Water companies mutual aid arrangements in place  London Resilience Partnership Plans  Legislation  Water Industry Act 1991  Security and Emergency Measures  Direction 1998			
H40	No notice loss of or significant disruption to telecommunications infrastructure in a localised fire, flood or gas incident  (Met Police)	Loss of service to up to 100,000 people for up to 72 hours. Building damage to large urban telecoms facility. Possible impact on emergency services including disruption to proposed Emergency Services Control Centres, due to possible cutting of submarine cables.	Bromley  Generic and specialist Emergency Plans  Emergency Services and other responder specialist resources  Business Continuity Plans  Disruption to Telecommunications Plan	Medium- Low (2)	Minor (2)	Medium

Ref ID	Risk Title and Owner	Outcome Description	Mitigation	Mitigated Scores		Risk Rating
				Likelihood	Impact	
			<u>Legislation</u>			
			Civil Contingencies Act 2004 Telephone provider demand and network capacity management strategies National Emergency Alert for Telecoms LR Partnership Plans			
H41	Technical failure of national electricity network – Black Start resulting in a complete loss of power across the entire Borough of Bromley  (London Fire Brigade)	Total blackout for up to 14 days due to loss of the National Grid. Possible loss of life support machines, civil unrest, no alarms, street lighting, gas heating, rail transport, water supplies and mobile telecommunications etc. Back-up generators available for a limited time for individual businesses and emergency services in some instances.  "Power Islands" created over the first day. Most of the country	Bromley Generic and specialist Emergency Plans Emergency Services and other responder specialist resources Utilities Emergency plans Business Continuity Plans Disruption to Telecommunications Plan Testing and maintenance regime	Medium (3)	Catastrophic (5)	Very High
		reconnected within three days, London late on in the process. Peak demand not able to be met after three days.	National Emergency Plans  London Resilience Partnership Plans  Legislation			

Ref ID	Risk Title and Owner	Title and Owner Outcome Description	Mitigation	Mitigate	d Scores	Risk Rating
				Likelihood	Impact	
H45	Technical failure of electricity network due to operational error or bad weather causing damage to the system.  (London Fire Brigade)	Total shutdown of the electricity supply in Greater London occurring during working week and lasting for 24hours. Damage to distribution overhead lines meant that many customers remained without a supply for several days before repairs could be completed.  An event of this kind occurred in October 1987 when severe storms led to the electricity transmission network in the south east being shut down.  Ref to Exercise Hopkinson and London Resilience ANYTOWN project	Bromley  Generic and specialist Emergency Plans  Emergency Services and other responder specialist resources  Utilities Emergency plans  Business Continuity Plans  Testing and maintenance regime  National Emergency Plans  Mutual aid resources available  London Resilience Partnership Plans  Legislation  Civil Contingencies Act 2004	Medium (3)	Significant (4)	Very High

END

# **Appendix 1 – Likelihood and Impact Scoring Scales**

# Impact scoring scale – qualitative measures

Level	Descriptor	Categories of Impact	Description of Impact
1	Limited	Health	Limited number of injuries or impact on health.
		Social	Limited number of persons displaced and insignificant personal support required.
			Limited disruption to community services, including transport services and infrastructure.
		Economic	Limited impact on local economy.
		Environment	Limited impact on environment.
2	Minor	Health • Small number of people affected, no fatalities, and a small number of minor injuries with first aid treat	
		Social	Minor damage to properties.
			Minor displacement of a small number of people for < 24 hours and minor personal support required.
			Minor localised disruption to community services or infrastructure < 24 hours.
		Economic	Negligible impact on local economy and cost easily absorbed.
		Environment	Minor impact on environment with no lasting effects.
3	Moderate	Health  • Sufficient number of fatalities with some casualties requiring hospitalisation and medical treatment MAJAX, the automated intelligent alert notification system, procedures in one or more hospitals.	
		Social	Damage that is confined to a specific location, or to a number of locations, but requires additional resources.
			Localised displacement of > 100 people for 1-3 days.

		Economic	Limited impact on local economy with some short-term loss of production, with possible additional clean-up costs.
		Environment	Limited impact on environment with short-term or long-term effects.
4	Significant	Health	Significant number of people in affected area impacted with multiple fatalities, multiple serious or extensive injuries, significant hospitalisation and activation of MAJAX procedures across a number of hospitals.
		Social	Significant damage that requires support for local responders with external resources.
			100 to 500 people in danger and displaced for longer than 1 week. Local responders require external resources to deliver personal support.
			Significant impact on and possible breakdown of some local community services.
		Economic	<ul> <li>Significant impact on local economy with medium-term loss of production.</li> <li>Significant extra clean-up and recovery costs.</li> </ul>
		Environment	Significant impact on environment with medium- to long-term effects.
5	Catastrophic	Health	<ul> <li>Very large numbers of people in affected area(s) impacted with significant numbers of fatalities, large number of people requiring hospitalisation with serious injuries with longer-term effects.</li> </ul>
		Social	<ul> <li>Extensive damage to properties and built environment in affected area requiring major demolition.</li> <li>General and widespread displacement of more than 500 people for prolonged duration and extensive personal support required.</li> <li>Serious damage to infrastructure causing significant disruption to, or loss of, key services for prolonged period. Community unable to function without significant support.</li> </ul>
		Economic	<ul> <li>Serious impact on local and regional economy with some long-term, potentially permanent, loss of production with some structural change.</li> <li>Extensive clean-up and recovery costs.</li> </ul>
		Environment	Serious long-term impact on environment and/or permanent damage.

#### **Explanation of categories of impact**

Category	Explanation
Health	Encompassing direct health impacts (numbers of people affected, fatalities, injuries, human illness or injury, health damage) and indirect health impacts that arise because of strain on the health service.
Social	Encompassing the social consequences of an event, including availability of social welfare provision; disruption of facilities for transport; damage to property; disruption of a supply of money, food, water, energy or fuel; disruption of an electronic or other system of communication; homelessness, evacuation and avoidance behaviour; and public disorder due to anger, fear, and/or lack of trust in the authorities.
Economic	Encompassing the net economic cost, including both direct (eg loss of goods, buildings, infrastructure) and indirect (eg loss of business, increased demand for public services) costs.
Environment	Encompassing contamination or pollution of land, water or air with harmful biological / chemical / radioactive matter or oil, flooding, or disruption or destruction of plant or animal life.

Note: Strictly, levels 1 and 2 of the impact scale are likely to fall below the threshold for an emergency. Consequently, there may be no statutory requirement to plan for events that score 1 or 2 on the impact scale. This scale recognises that, to demonstrate a thorough analysis, Category 1 responders will wish to include in their risk assessment certain risks with impacts at these levels.

#### Likelihood scoring scale

Level	Descriptor	Likelihood Over 5 Year	Likelihood Over 5 Years
1	Low	> 0.005%	> 1 in 20,000 chance
2	Medium Low	> 0.05%	> 1 in 2,000 chance
3	Medium	> 0.5%	> 1 in 200 chance
4	Medium High	> 5%	> 1 in 20 chance
5	High	> 50%	> 1 in 2 chance

Based on the model likelihood and impact scoring scales published in Annex 4D of "Emergency Preparedness" (HM Government, 2005)

# **Appendix 2 – Risk Rating Definitions**

Definitions of Nationally Approved Risk Ratings			
Very high (VH) risk	These are classed as primary or critical risks requiring immediate attention. They may have a high or low likelihood of occurrence, but their potential consequences are such that they must be treated as a high priority. This may mean that strategies should be developed to reduce or eliminate the risks, but also that mitigation in the form of (multi-agency) planning, exercising and training for these hazards should be put in place and the risk monitored on a regular frequency. Consideration should be given to planning being specific to the risk rather than generic.		
High (H) risk	These risks are classed as significant. They may have a high or low likelihood of occurrence, but their potential consequences are sufficiently serious to warrant appropriate consideration after those risks classed as 'very high'. Consideration should be given to the development of strategies to reduce or eliminate the risks, but also that mitigation in the form of at least (multi-agency) generic planning, exercising and training should be put in place and monitored on a regular frequency.		
Medium (M) risk	These risks are less significant, but may cause upset and inconvenience in the short term. These risks should be monitored to ensure that they are being appropriately managed and consideration given to their being managed under generic emergency planning arrangements.		
Low (L) risk	These risks are both unlikely to occur and not significant in their impact. They should be managed using normal or generic planning arrangements and require minimal monitoring and control unless subsequent risk assessments show a substantial change, prompting a move to another risk category.		
Based on the model risk rating matrix published in Annex 4F of "Emergency Preparedness" (HM Government, 2005)			